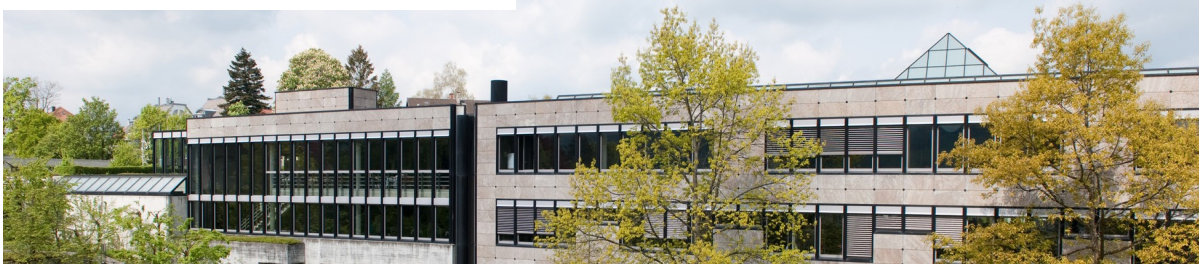




University of St.Gallen



As one of Europe's leading business universities located in Switzerland we are recognized globally as a place for thought leadership on current economic, business, and societal matters and for the development of talent able to integrate perspectives and act both entrepreneurially and responsibly.

1<sup>st</sup>

Place, Financial Times - Masters in Management 2011 – 2019

4<sup>th</sup>

Place, Financial Times - European Business School 2019

6<sup>th</sup>

Place, Financial Times - Masters in Finance 2020 (pre-experienced)

16<sup>th</sup>

Place, QS World University Ranking - Masters in Management 2020

17<sup>th</sup>

Place, QS World University Ranking - Masters in Finance 2020



## INTERNATIONAL STUDY PROGRAMME – ISP AUTUMN 2021 / SPRING 2022

### PROGRAMME HIGHLIGHTS

- 10-week intensive programme focusing on business
- All courses in English
- Five to seven company visits
- Outstanding international professors
- One week break for individual travel
- All required course material free of charge
- Ideal class size ranging from 25 to 35 students
- Accommodation related to company visits free of charge
- Access to the St.Gallen's Career Services Center included
- Min./max. course load of 16/27 ECTS credits and 152/258 contact hours

ISP Autumn 2021	ISP Spring 2022
14 September – 25 November 2021	11 January – 17 March 2022

### COURSE PROGRAMME OVERVIEW

ISP course programme Autumn 2021/ Spring 2022	Course type	Contact hours	ECTS credits
European Corporate Governance	core	18	2
European Culture and International Management	core	14	2
Leadership in European Companies	core	28	3
Team Building: Leadership and Team Competencies	core	8	-
Strategic Management: A European Perspective	elective	28	3
Europe's Business Environment: Rules, Reform, and Restructuring	elective	28	3
Global Managerial Communication	elective	28	3
International Entrepreneurship	elective	28	3
Investment Banking	elective	28	3
German Language	optional	36	3
European Company Exploration	optional	14	2
<b>TOTAL (minimum/maximum)</b>		<b>152/258</b>	<b>16/27</b>

### COURSE CHOICE

<b>CORE courses</b>	core courses are compulsory
<b>ELECTIVE courses</b>	select <b>a minimum of 3 elective</b> courses
<b>OPTIONAL courses</b>	select optional courses - if desired

The ISP course planning makes it possible to attend all offered ISP courses if desired. Courses do not overlap.

After you have been admitted to the ISP programme, you will need to submit your course selection of elective courses and optional courses to [isp-info@unisg.ch](mailto:isp-info@unisg.ch) by the deadline stated in your acceptance letter.

## CORE COURSES

**European Corporate Governance.** Corporate governance refers to the system by which companies are directed, controlled and made accountable. Corporate governance matters to corporate executives, investors, business partners, employees, labour leaders, politicians and regulatory bodies. Within Europe, governance systems and philosophies vary across countries. Likewise, the question of what constitutes “effective” governance is a moving target, subject to alternative interpretations by different actors, as well as to changing interpretations over time. The primary responsibility of board members is to balance the interests of the company, shareholders and other stakeholders by pursuing long-term growth that is sustainable and profitable. This course will explore how and why national corporate governance contexts and board practices vary across Europe. We will discuss specific corporate governance cases and scandals, and explore their antecedents and consequences. At the end of this highly interactive course, participants will be able to appreciate the heterogeneity of European corporate governance contexts and better understand board-level strategic leadership of European companies. **[2 ECTS]**

**European Culture and International Management.** International management practices are deeply rooted in Europe's cultural history. The course will introduce students to today's crucial challenges of management and economics from the point of view of cultural history and cultural theory. Its goal is to foster the deeper understanding and creative use of such practices. The first part of the course gives a theoretical and historical introduction to different cultural spheres. The focus of the second part is on the cultural analysis of a practical business case. The following topics will be covered: Introduction to Switzerland, “Who is Europe?”, “What is a City?”, Mythology of Brands, Cultures of Leadership, Trust and Communication. **[2 ECTS]**

**Leadership in European Companies.** Today's world is characterized by high volatility, uncertainty, and constant change. Organizations which are highly successful and celebrated today can be close to bankruptcy only some years later. This dynamic and fast-changing nature of today's competitive environment can be summarized by the term VUCA – Volatility, Uncertainty, Complexity, and Ambiguity. Organizations which strive to be successful in a VUCA-world are dependent on a new type of leader and a distinct leadership behavior. Within the broader framework of VUCA related challenges, this course focuses on two specific, yet interrelated topics that European organizations currently struggle with: The effective management of diversity and inclusion in teams and organizations as well as fostering a healthy workplace in which leaders and employees can thrive and maintain a high level of work ability across their working life. **[3 ECTS]**

**Team Building: Leadership and Team Competencies.** This intensive training takes place in the first week of the academic term for ISP students. It offers an opportunity for students to get to know one another better while learning some valuable team and leadership skills. It takes place on campus and in the forest not far from the University of St.Gallen. **[No credits]**



## ELECTIVE COURSES

**Strategic Management: A European Perspective.** The purpose of this course is to familiarize students with the activities, challenges, and tools of strategic leaders in an increasingly complex and uncertain environment. Content will focus on the theory, concepts, and frameworks associated with strategic analysis, corporate and competitive strategy, sustainability strategies, and strategic change. The classes will typically be divided into a section to discuss theoretical tools and frameworks and their subsequent application to real-world cases (mostly from European firms). **[3 ECTS]**

**Europe's Business Environment: Rules, Reform, and Restructuring.** Developing a deeper understanding of the environment that firms operating in Europe face, the range of choices available to savvy companies, and the critical perspective to evaluate the relative merits of those choices are the objectives of this class. This involves understanding the circumstances faced by Europe's firms, some of which are legacies of history and some which are changing faster than many think, and the effects of numerous government and EU initiatives to bolster European corporate performance. The perspective taken is always that of firm and their market and non-market strategies and not of any particular European political or governmental organisations. As such this course blends insights from corporate strategy, international business, business economics, and European political economy. We will work methodically through the material discussing frameworks, case studies, and applications to real world problems. **[3 ECTS]**

**Global Managerial Communication.** The course on global managerial communication introduces students to one of the most frequent tasks in management - leading effective dialogues. It provides an overview on the rich theory on managerial communication, particularly in knowledge-intensive, complex, and intercultural situations, and sensitizes students to the challenges of management communication, ranging from leading interdisciplinary teams, giving feedback, asking the right questions to spark innovation, to leading meetings in different cultures or interacting with potential clients or conducting negotiations. The main goals of the course are thus to build a solid, theoretical understanding of the key mechanisms that shape effective managerial communication in a global context and understand its potential pitfalls, as well as to learn about effective practices of leading communication on an interpersonal and group level. **[3 ECTS]**

**International Entrepreneurship.** The ability to understand the link between entrepreneurship and value creation has become crucial to succeeding in today's business world. The course is designed to provide students with insights from the latest strategy, innovation and entrepreneurship thinking to better *understand* how individual entrepreneurs and entrepreneurial companies create value with a special emphasis on the European perspective. Upon completion of the course, the participants should be prepared to *act* on this understanding, start their own ventures or support organizations in developing and implementing value-driven innovation strategies. **[3 ECTS]**

**Investment Banking.** The lecture will provide you with first insights into Investment Banking activities and has a strong emphasis on corporate finance related topics. In detail, the lecture focuses on initial public offerings, M&A transactions, restructuring situations and Private Equity investments. By doing so, it combines technical expertise with industry insights based on various case studies and real-world examples. It is expected that students will work on different case studies and discuss their findings in class. **[3 ECTS]**

## OPTIONAL COURSES

**German Language.** A regular German language course will be offered concurrently with the business courses. The German course is designed to provide students who have little or no experience with the language, with an introduction to German. All four language skills, speaking, listening, reading, and writing, will be developed, but, given the unique opportunity provided by the setting, speaking and listening will receive the strongest emphasis. **[3 ECTS]**

**European Company Exploration.** This course delivers additional methods and perspectives of how to analyse companies, understand complex situations and find solutions for challenging issues. The course blends theory and practice and deepens the students' knowledge about the companies and industries visited during the company visits of ISP (International Study Programme). The students will work on cases that are linked to these companies and markets. They will develop systems thinking skills for visualizing complex situations, taking multiple stakeholders into account and reflecting on the trade-offs between short term performance, long term sustainability, and social responsibility. The course focuses on in class critical discussions, group work, presentations and interactive exercises. **[2 ECTS]**



**Application:** Students must be nominated by the partner institution's Study Abroad Office.

We must receive the **exchange coordinator's online nomination** by:

ISP Autumn 2021	ISP Spring 2022
15 April	15 September

We must receive the **student's online enrolment** by:

ISP Autumn 2021	ISP Spring 2022
15 May	30 September

### Language requirements

All ISP courses are in English. Non-native English speakers must have minimum TOEFL score of 89(itb) or IELTS score 6.5. This requirement is waived for students enrolled in an English-taught MBA at the home university.

## Housing

ISP students can arrange accommodation on their own or can apply for housing arranged by the Housing Office by the designated application deadline.

### Housing costs

- Non-refundable housing application and processing fee: CHF 250.- (required)
- Housing price per room: from CHF 550.- to 750.- or higher per month, depending on individual requirements
- Facility management fee: CHF 150.-- (non-refundable)
- Liability insurance: approx. CHF 10.-

### Public transportation

- Bus: City of St.Gallen monthly pass:  
within the city limits → CHF 52.- (25 and younger) and CHF 69.- (over 25)  
city limit and closer area → CHF 59.- (25 and younger) and CHF 76.- (over 25)
- Train: Half-fare travel card: CHF 185.- . Half price on all Swiss Federal Railway fares (and many further travel expenses as postbus lines, shipping lines and most mountain railways). Valid one year. [www.sbb.ch](http://www.sbb.ch)

## ISP CONTACTS

### Nomination/application:

University of St.Gallen  
Student Mobility  
Tellstrasse 2, CH-9000 St.Gallen  
Switzerland  
Phone: +41 71 224 23 39  
E-mail: [exchange@unisg.ch](mailto:exchange@unisg.ch)  
Web: [exchange.unisg.ch](http://exchange.unisg.ch)

### Programme details:

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